



CHARTER OF THE CORPORATE GOVERNANCE AND NOMINATING COMMITTEE OF THE BOARD OF DIRECTORS

PURPOSE

The primary purpose of the Corporate Governance and Nominating Committee (the “Committee”) of the Board of Directors (the “Board”) of AlauNos Therapeutics, Inc. (the “Company”) is to: (i) oversee aspects of the Company’s corporate governance functions on behalf of the Board; (ii) make recommendations to the Board regarding corporate governance issues; (iii) identify, review and evaluate candidates to serve as directors of the Company and review and evaluate incumbent directors; (iv) serve as a focal point for communication between such candidates, non-committee directors and the Company’s management; (v) recommend to the Board for selection candidates to the Board to serve as nominees for director for the annual meeting of stockholders; and (vi) make other recommendations to the Board regarding affairs relating to the directors of the Company.

COMPOSITION

The Committee shall consist of at least two members of the Board. No Committee member shall be an employee of the Company and each member shall be free from any relationship that would interfere with the exercise of his or her independent judgment, as determined by the Board, in accordance with the applicable independence requirements of the principal exchange on which the common stock of the Company is traded (the “Exchange”), when and as required by the Exchange. The members of the Committee shall be appointed by the Board on the recommendation of the Committee and serve at the discretion of the Board. Resignation or removal of a Committee member from the Board for any reason shall automatically constitute resignation or removal, as applicable, from the Committee. Vacancies occurring on the Committee shall be filled by the Board. The chairperson of the Committee shall be appointed by the Board upon recommendation by the Committee, or if the Board does not do so, the Committee members shall elect a chairperson by vote of a majority of the full Committee (the “Chair”).

OPERATING PRINCIPLES AND PROCESSES

In fulfilling its function and responsibilities, the Committee should give due consideration to the following operating principles and processes:

- *Communication and Access* - Regular and meaningful contact throughout the year with the Board, committee chairpersons, members of senior management and independent professional advisors to the Board and its various committees, as applicable, as well as access to all books, records, facilities and personnel of the Company as deemed necessary or appropriate by any member of the Committee to discharge his or her responsibilities hereunder are viewed as important for strengthening the Committee’s knowledge of relevant current and prospective corporate governance issues.

- *Committee Education/Orientation* - Developing with management and participating in a process for systematic review of important corporate governance issues and trends in corporate governance practices that could potentially impact the Company will enhance the effectiveness of the Committee.

MEETINGS AND MINUTES

The Committee shall hold such regular or special meetings as its members shall deem necessary or appropriate, but in no event shall it meet less than annually. The Committee has the authority to establish its own rules and procedures for notice of its meeting so long as they are not inconsistent with any provision of the By-laws (as defined below). Unless otherwise directed by the Committee, each regularly scheduled meeting will conclude with an executive session of the Committee absent members of management.

Minutes of each meeting of the Committee shall be prepared and all such minutes and unanimous written consents will be distributed to each director of the Company and the Secretary of the Company promptly after each meeting. The Chair of the Committee shall report to the Board from time to time, or whenever so requested by the Board.

AUTHORITY

Each member of the Committee shall have full access to all books, records, facilities and personnel of the Company as deemed necessary or appropriate by any member of the Committee to discharge his or her responsibilities hereunder. The Committee shall have access to and shall communicate with the Board, chairpersons of the committees of the Board, members of senior management and independent professional advisors to the Board and its various committees, as applicable. The Committee shall have the authority to obtain, at the expense of the Company, advice and assistance from internal or external legal, accounting or other advisors, experts and consultants as the Committee deems necessary or appropriate for carrying out its duties under this charter. The Committee shall have the authority to retain and terminate executive search firms to help identify director candidates. The Committee shall have the authority to approve fees and costs, payable by the Company, and other terms of engagement of such outside resources and shall be directly responsible for the oversight of such outside resources. The Committee shall also have authority to pay, at the expense of the Company, ordinary administrative expenses that, as determined by the Committee, are necessary or appropriate in carrying out its duties, unless prohibited by the Exchange listing standards or applicable law. The Committee shall have authority to request that any of the Company's personnel, counsel, accountants or investment bankers, or any other consultant or advisor to the Company, attend any meeting of the Committee or meet with any member of the Committee or any of its special, outside legal, accounting or other, advisors or consultants. The Committee shall also have the authority to perform such other functions, and shall have such powers, as may be necessary or appropriate in the efficient and lawful discharge of its responsibilities hereunder.

The Committee may form and delegate authority to one or more subcommittees as appropriate, but only to the extent consistent with the Company's certificate of incorporation (the "Charter"), by-laws (the "By-laws"), Corporate Governance Guidelines (as defined below), the Exchange listing standards and other applicable law, each as in effect at the time of delegation. Delegation by the Committee to any subcommittee shall not limit or restrict the Committee on any matter so delegated, and, unless the Committee alters or terminates such delegation, any action by the Committee on any matter so delegated shall not limit or restrict

future action by such subcommittee on such matters. The operation of the Committee shall be subject to the By-laws as in effect from time to time and Section 141 of the Delaware General Corporation Law (or any successor section). The approval of this charter shall be construed as a delegation of authority to the Committee with respect to the responsibilities set forth herein.

RESPONSIBILITIES

The operation of the Committee will be subject to the provisions of the By-laws of the Company and the Delaware General Corporation Law, each as in effect from time to time. The Committee will have the full power and authority to carry out the following primary responsibilities or to delegate such power and authority to one or more subcommittees of the Committee:

1. ***Director Nominations.*** The Committee has the responsibility of developing and recommending to the Board the selection criteria for directors (the “Selection Criteria”). The Committee is also responsible for identifying, reviewing and evaluating candidates to serve on the Board consistent with the Selection Criteria approved by the Board from time to time, including consideration of any potential conflicts of interest as well as applicable independence and experience requirements, and requirements of the Exchange listing standards. The Committee shall also have the primary responsibility for reviewing, evaluating and considering the recommendation for nomination of incumbent directors for re-election to the Board, as well as monitoring the size of the Board. The Committee shall also recommend to the Board for selection candidates to the Board to serve as nominees for director for the annual meeting of stockholders. The Committee shall also have the power and authority to consider recommendations for Board nominees and proposals submitted by the Company’s stockholders and to establish any policies, requirements, criteria and procedures, including policies and procedures to facilitate stockholder communications with the Board, to recommend to the Board appropriate action on any such proposal or recommendation and to make any disclosures required by the Exchange listing standards and applicable law in the course of exercising its authority.
2. ***Board Assessment.*** The Committee shall periodically review, discuss and assess the performance of the Board, including Board committees, seeking input from senior management, the Board and others. The assessment shall include evaluation of the Board’s contribution as a whole and effectiveness in serving the best interests of the Company and its stockholders, specific areas in which the Board and/or management believe contributions could be improved, and overall Board composition and makeup, including the reelection of current Board members. The factors to be considered will include whether the directors, both individually and collectively, can and do provide the integrity, experience, judgment, commitment, skills and expertise appropriate for the Company. The Committee shall also consider and assess the independence of directors, including whether a majority of the Board continue to be independent from management in both fact and appearance, as well as within the meaning prescribed by the Exchange. The results of these reviews shall be provided to the Board for further discussion as appropriate.
3. ***Board Committee Nominations.*** The Committee shall oversee the Board’s committee structure and operations, including authority to delegate to subcommittees, committee reporting to the Board and whether additional committees should be established. The

Committee, after due consideration of the interests, independence and experience of the individual directors and the independence and experience requirements of the Exchange, the rules and regulations of the Securities and Exchange Commission and applicable law, shall recommend to the Board annually the chairpersonship and membership of each committee.

4. ***Stockholder Communications.*** The Committee shall periodically review and make recommendations to the Board regarding the Company's process for stockholder communications with the Board, and make such recommendations to the Board with respect thereto as the Committee deems appropriate. The Committee must also consider any shareholder proposal submitted for inclusion in the Company's proxy materials and determine whether the proposal (a) complies with substantive and procedural requirements for inclusion in the proxy materials under applicable law, (b) should be included in or excluded from the Company's proxy materials and (c) should be supported or opposed by the Board.
5. ***Director Education.*** The Committee may implement an orientation process for directors that includes background material on the Company's policies and procedures and expectations as to directors and committee member duties and responsibilities, meetings with senior management and visits to the Company's facilities. The Committee shall also recommend to the Board such a plan or program as it may deem appropriate for the continuing education of directors.
6. ***Corporate Governance Guidelines.*** The Committee shall periodically review and assess the corporate governance guidelines of the Company (the "Corporate Governance Guidelines") and their application, and shall recommend any changes deemed appropriate to the Board for its consideration.
7. ***Management Succession.*** The Committee shall develop and periodically review with the Company's Chief Executive Officer the plans for succession for the Company's executive officers, as it sees fit, and make recommendations to the Board with respect to the selection of appropriate individuals to succeed to these positions.
8. ***Procedures for Information Dissemination.*** The Committee shall oversee and review the processes and procedures used by the Company to provide information to the Board and its committees and make recommendations to the Board and management for improvement as appropriate. The Committee should consider, among other factors, the reporting channels through which the Board and its committees receive information and the level of access to outside advisors where necessary or appropriate, as well as the procedures for providing accurate, relevant and appropriately detailed information to the Board and its committees on a timely basis.
9. ***Evaluation of Charter and By-laws.*** The Committee shall consider the adequacy of the Company's Charter and By-laws periodically and recommend to the Board proposed amendments to such Charter or By-laws as appropriate.
10. ***Self-Assessment.*** The Committee shall review, discuss and assess its own performance at least annually. The Committee shall also periodically review, at least annually, and assess the adequacy of this charter, including the Committee's role and responsibilities as outlined in this charter, and shall recommend any proposed changes to the Board for its consideration.

11. **General Authority.** To perform such other functions and to have such powers as may be necessary or appropriate in the efficient and lawful discharge of any of the foregoing.

The Company shall make this charter freely available to stockholders on request and, provided that the Company is subject to the periodic reporting requirements of the Exchange Act, shall publish it on the Company's website.

Prior Version: September 24, 2019

Approved: March 29, 2022

Effective: March 29, 2022